

AFRICAN ASSOCIATION FOR
PUBLIC ADMINISTRATION AND
MANAGEMENT (AAPAM)



ASSOCIATION AFRICAINE POUR
L'ADMINISTRATION PUBLIQUE
ET LE MANAGEMENT (AAPAM)



Seminar Program

Theme: Leadership: Anticipatory Governance and Systems Thinking –
Leveraging Digital Technology for Public Sector Transformation

Venue: Kenya School of Government, Mombasa Campus

Date: 22nd-25th September 2026

Monday 21 st September 2026	
Arrival of Delegates	
2:00-6:00 pm	Registration at KSG, Mombasa
Tuesday 22 nd September 2026	
8:00 -8:30 am	Late Registration
8:30 - 10:00 am	Opening Ceremony – Programme Director: - Delegates and invited guests seated - Arrival of Guest of Honor - National Anthem/ East Africa Anthem - Opening Prayer - Partner message - Remarks by Dr. John Nakabago- President, African Association for Public Administration and Management (AAPAM) - Welcome Remarks by Prof. Nura Mohamed- Director General, Kenya School of Government (KSG) - Opening Address by Dr. Jane Kere Imbunya- Principal Secretary, State Department of Public Service & Human Capital Development - Group Photo
10:00 - 10:30am	Tea Break
Training Session	
Facilitator	

10:30 - 11:00am	Keynote Address: (Panel) Future-Ready Leadership: Towards SDGs and Agenda 2063	Speaker:
11:00 – 12:00pm	Topic 1: Anticipatory Governance and Future-Ready Leadership • Strategic foresight and scenario planning for Government • Principle of Intergenerational equity	Facilitator:
12:00 - 12:30pm	Discussions QnA	
12:30 - 1:30pm	Lunch Break	
1:30 – 2:30pm	Topic 2: Systems Thinking for Public Sector Transformation • Systems thinking as a core leadership competency	Facilitator:
2:30 - 3:00pm	Discussions QnA	
3:30- 4:30pm	Topic 3: Country Case Study • Anticipatory Governance in Action (Rwanda, Kenya...)- ASG	
4:30 – 5:00pm	Discussions QnA	
5:00- 7:00pm	Welcome Reception	
Wednesday 23rd September 2026		
9:00 - 10:00am	Topic 4: Digital Technology as a Lever for Anticipatory Governance • Digital public infrastructure as a core state function • Digital and analogue systems: Focus on local government- Principle of subsidiarity & LNOB	Facilitator:
10:00 – 10:30 am	Discussions QnA	
10:30- 11:00 am	Tea Break	

11:00 – 12:00 pm	Topic 5: Data Governance for Evidence-Based Policymaking - Emerging technologies for public sector transformation: Adoption and responsible use of AI - Cybersecurity and Digital Trust	Facilitator:
12:00 – 12:30 pm	Discussions QnA	
12:30 – 2:00 pm	Lunch Break	
2:00 – 3:00 pm	Topic 6: PPP: Partnership and Co-creation for Public Value	Facilitator:
3:00 – 3:30 pm	Discussions QnA	
3:30 -4:00 pm	Tea Break/ End of Day	
Thursday 24th September 2026		
9:00 – 10:00 am	Topic 7: Ethics and Accountability: Re-building Trust in Government Institutions - WOSA on preventing and combating corruption - Preventative and measures to sustain anti-corruption measures - Accountability and management of public resources	Facilitator:
10:00 - 10:30 am	Discussions QnA	
10:30 - 11:00 am	Tea Break	
11:00 - 12:00 pm	Topic 8: Leadership and Integrity: Code of Conduct for Public Officials Public authority and public trust	Facilitator:
12:00 - 12:30 pm	Discussions QnA	
12:30 – 2:00pm	Lunch Break	
2:00 - 3:00 pm	Topic 9: Citizen-Centered Governance: Bottom-up approach	Facilitator:

	• Open governance- promoting access to information • Institutionalizing citizen engagement and feedback mechanisms	
3:00- 3:30pm	Discussions QnA	
3:30- 4:00pm	Tea Break	
Friday 25 th September 2026		
9:30 - 10:30 am	Topic 10: Mental Health & Wellness: Prioritizing wellness for Public Sector Leaders	Facilitator:
10:30 - 11:00 am	Discussions QnA	
11:00 - 11:30 am	Tea Break	
11:30 - 12:30 pm	Closing Ceremony ○ Presentation of Communique ○ Remarks by delegate representative ○ Remarks by Prof. George Scott ○ Presentation of Certificates- Dr. John Nakabago, AAPAM President ○ Closing Remarks by ○ Anthem/ Prayer	Master of Ceremony:
12:30 pm	Lunch/ End of Seminar	